

Decision Maker: RENEWAL RECREATION AND HOUSING POLICY
DEVELOPMENT AND SCRUTINY COMMITTEE

Date: Tuesday 18th September 2018

Decision Type: Non-Urgent Non-Executive Non-Key

Title: RENEWAL RECREATION AND HOUSING PORTFOLIO PLAN

Contact Officer: Matthew Smallwood-Conway, Project Officer, Leisure and Culture
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Chief Officer: Executive Director of Environment & Community Services

Ward: (All Wards);

1. Reason for report

- 1.1 This report summarises the aims and objectives of the Renewal, Recreation and Housing portfolio for 2018/19 and provides an update on progress at the end of quarter 1 (Appendix 1).
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2. **RECOMMENDATION(S)**

- 2.1 The Renewal, Recreation and Housing Policy Development & Scrutiny Committee are asked to review and note the contents of the report (in **Appendix 1**) and provide their comments to the Portfolio Holder.

Corporate Policy

1. Policy Status: Existing Policy:
 2. BBB Priority: Excellent Council, Healthy Bromley, Quality Environment Vibrant, Thriving Town Centres, Regeneration of Borough including meeting housing requirements :
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Financial

1. Cost of proposal: Not applicable
 2. Ongoing costs: Not Applicable:
 3. Budget head/performance centre: Renewal, Recreation and Housing Portfolio 2018/19 approved budget and capital programme.
 4. Total current budget for this head: £72.1m as detailed in 5.1 below
 5. Source of funding: Existing revenue budget for 2018/19, S106 funding, Earmarked Reserves, Capital Receipts, Investment/Growth Fund, External Funding (GLA & Treasury), TfL LIP funding & Town Centre Development Fund monies
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Personnel

1. Number of staff (current and additional): 197.49ftes
 2. If from existing staff resources, number of staff hours: N/A
-

Legal

1. Legal Requirement: None:
 2. Call-in: Not Applicable:
-

Procurement

1. Summary of Procurement Implications: N/A
-

Customer Impact

1. Estimated number of users/beneficiaries (current and projected): All those resident in the London Borough of Bromley
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Ward Councillor Views

1. Have Ward Councillors been asked for comments? Not Applicable
2. Summary of Ward Councillors comments: N/A

3. COMMENTARY

Renewal, Recreation and Housing Portfolio Plan 2018/19

- 3.1 The Renewal, Recreation and Housing department is responsible for a range of leisure, culture and recreation services across the Borough. Since April 2018, housing have also been incorporated into the department ensuring a more strategic approach to regeneration across the Borough.
- 3.2 The department leads and manages a range of economic initiatives, including town centre development, a leisure and culture offer, including the management of libraries and Council owned leisure, theatre, and museum services. Services are delivered through 5 operational divisions:
- Town Centres and Business Development
 - Leisure, Culture and Libraries
 - Regeneration,
 - Housing
 - Planning
- 3.3 The divisions key aims are to support and deliver the following Building a Better Bromley Priorities:
- Promote economic development in the Borough
 - Promote, high quality housing development to meet the Borough's housing requirements
 - Ensure good strategic asset management
 - Support vibrant thriving town centres
- 3.4 The attached report (Appendix 1) summarises the aims of department for 2018/19. The portfolio is continuing to pursue the following outcomes:
1. Economic development
 2. Protection, conservation and enhancement of the natural and built environment
 3. Enhanced opportunities for leisure, cultural activities and community led services
 4. Affordable, decent and secure homes
- 3.5 The department has robust monitoring in place of services delivered directly and on the Council's behalf by contractors, as well as ambitious plans to support development. The Portfolio Plan is a key tool for identifying strategic outcomes, as well measuring success. For each aim, the plan identified:
- Details of actions to be taken
 - Measures of success
 - Target dates for completion
 - Lead officer
 - Quarter 1 update
- 3.6 The plan will monitor our performance in relation to how our work impacts on ability to deliver our strategic outcomes, with performance measures related to each strategic outcome identified.

- 3.7 The Renewal, Recreation and Housing Policy Development & Scrutiny Committee are invited to comment on the plan and make recommendations to the Portfolio Holder with respect to any amendments or additions.
- 3.8 The Renewal, Recreation and Housing Portfolio Holder is invited to review the recommendations from the Renewal, Recreation and Housing Policy Development & Scrutiny Committee and approve the draft Renewal, Recreation and Housing Portfolio Plan for adoption.

4. POLICY IMPLICATIONS

- 4.1 Outcomes, aims and actions identified in Renewal, Recreation and Housing Portfolio Plan 2018/19 contribute towards the Bromley 2020 Vision and 'Building a Better Bromley' priorities, and towards meeting relevant legislative requirements.

5. FINANCIAL IMPLICATIONS

- 5.1 The Renewal, Recreation and Housing Portfolio Plan 2018/19 referred to in Appendix 1 will be implemented using the agreed controllable revenue budget for 2018/19 together with any additional external funding that officers have already secured as well as other funding secured throughout the year as detailed below: -

| 2018/19 Budgets and Funding | Renewal & Recreation £'000 | Housing £'000 | Total £'000 |
|--|-------------------------------|------------------|-----------------|
| R & R Portfolio latest approved controllable budget | 8,662.4 | 0.0 | 8,662.4 |
| Housing controllable budget | 0.0 | 5,472.4 | 5,472.4 |
| Earmarked Reserves | 1,516.0 | 0.0 | 1,516.0 |
| TfL LIP Funding (Bromley North & Beckenham) | 3,246.0 | 0.0 | 3,246.0 |
| Town Centre development monies (LABGI) | 55.0 | 0.0 | 55.0 |
| S106 contributions | 2,039.6 | 2,736.4 | 4,776.0 |
| LBB capital receipts/revenue funding towards Priory/BHMM/Crystal Palace Park schemes | 4,358.7 | 502.9 | 4,861.6 |
| Capital Financing | 20,932.0 | 0.0 | 20,932.0 |
| Private Developer contribution towards Site G | 100.0 | 0.0 | 100.0 |
| Investment Fund/Growth Fund | 13,697.3 | 0.0 | 13,697.3 |
| External Funding (GLA/NHB/Treasury) | 7,025.2 | 1,749.6 | 8,774.8 |
| TOTAL | 61,632.2 | 10,461.3 | 72,093.5 |

- 5.2 It should be noted that the unallocated balance of the growth fund as at 1.9.18 is £10.692m.

| | |
|---|---|
| Non-Applicable Sections: | Impact on vulnerable adults and children, Procurement Implications, Personnel Implications & Legal Implications |
| Background Documents: (Access via Contact Officer) | N/A |

Renewal, Recreation and Housing Portfolio Plan

PRIORITY 1 – ECONOMIC DEVELOPMENT

To support a vision for vibrant, thriving town centres promoting industrial development to generate new income and employment opportunities

Rationale

Through delivery of a range of town centre developments, improving working and living spaces, Bromley will enhance its economic potential.

Key strategies/plans

Bromley Area action Plan
Renewal Strategy
Strategic Assessment
Management

Aligns to Building a Better Bromley

- ✓ Regeneration in the Borough through economic development and investment
- ✓ Supporting local infrastructure development
- ✓ Local plan and 15 year vision for town centre development
- ✓ Robust Asset Management

| Priority 1: | | Economic Development | | | | |
|-------------|---|--|---|-------------|----------------|---|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| 1 | Support the vitality of Bromley Town Centre, including continued delivery of the Bromley Area Action Plan | A) Working with Countryside Properties to secure planning consent for Phase 1 of Opportunity Site G. | Planning consent for Phase 1 by Countryside secured | 30-Dec-18 | Kevin Munnelly | The planning application for phase 1 is still in the planning process. Estimated Determination in December 2018 |

| Priority 1: | | Economic Development | | | | |
|-------------|---|--|--|--|----------------|---|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| | | B) Prepare and serve Compulsory Purchase Order (CPO) documentation and agreed timetable for CPO Inquiry on Phase 1. | Process to commence on the securing of planning consent for the Phase 1 by Countryside | 31-Mar-19 | Kevin Munnelly | The planning application for phase 1 is still in the planning process. Estimated Determination in September 18. A report will be brought to the Executive in March 2019. |
| | | C) Produce and secure Member approval of Bromley town centre AAP review programme | Production and approval of AAP Review (subject to the adoption of the Local Plan) | 31-Mar-19 | Kevin Munnelly | The Local Plan is currently being reviewed by the planning inspector with a potential outcome by January 2019 |
| | | D) Complete all ground plane improvement works, delivered and let the Market Kiosks and agreed the design and procurement of the commercial units and mirrored canopies. | The works on the ground plane Market kiosks are being completed. Design agreed and procurement commenced | 30-Nov-19 | Kevin Munnelly | Ground plane works are still in progress, due to delay by contactors. Planning application for semi-permanent kiosks to be submitted by end of September 2018. |
| 2 | Support and develop the vitality of Beckenham | A) Continue to support the transition arrangements for the Business Improvement District (BID) and the newly established BID Board in | BID Team fully established and successfully managing the town centre. | Bid team fully established and operational by September 2018 | John Gledhill | A BID manager has been appointed for Beckenham and Penge The BID manager started working one day per week in August and is now working full time. |

| Priority 1: | | Economic Development | | | | |
|-------------|---|---|---|--|---------------------------------|---|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| | | Beckenham. | | | | |
| | | B) Fully completed and snagged public realm improvement scheme. | The works being completed | 30-Nov-18 | Kevin Munnelly | Works are underway on the corners of the war memorial roundabout. |
| 3 | Support and develop the vitality of Orpington | A) Consult on and adopt the Orpington Town Centre renewal strategy | Production of the Renewal Strategy | 31-Mar-19 | Kevin Munnelly/ Mike Watkins | Initial options are currently being developed and a scoping report will be taken to Renewal, Recreation and Housing PDS in September 2018. |
| | | B) Fully completed the public realm improvements | The works being completed | 30-Nov-18 | Kevin Munnelly | The scheme is currently being progressed with an anticipated completion date of November 2018. |
| 4 | Support and develop the vitality of Penge and the borough's smaller town centres | A) Continue to support the transition arrangements for the Business Improvement District and the newly established BID Board in Penge | BID Team fully established and successfully managing the town centre. | Bid team fully established and operational by September 2018 | John Gledhill | A BID manager has been appointed for Beckenham and Penge The BID manager started working one day per week in August and is now working full time. |
| | | B) Fully complete public realm improvements. | The works being completed | 30-Nov-18 | Kevin Munnelly | Works on the public squares are almost completed and work is currently progressing in the Penge Triangle area. This will be followed by junction works and snagging of the entire scheme. |
| 5 | Consider the establishment of a Business Improvement District (BID) in Chislehurst. | Appoint consultants to undertake a feasibility study for the establishment of a BID. Report the results of feasibility study to | Feasibility study completed. Report to R R and H Committee. | Dec 2018. 22 January 2019. | John Gledhill | Production of documentation for the tender process to secure a company to undertake the feasibility study has been completed. |

| Priority 1: | | Economic Development | | | | |
|-------------|---|--|--|---|----------------------|--|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| | | <p>the RR and H PDS Committee.</p> <p>Subject to outcome of the feasibility study and RR and H PDS Committee approval, appoint consultants to develop a BID proposal and undertake a Ballot of local business rate payers on the establishment of a BID.</p> <p>Subject to a 'yes' vote for a BID from the Ballot, develop the required legal and operational arrangements and establish the new BID Team.</p> | <p>Subject to outcome of feasibility study and ballot, establish a BID team.</p> | <p>June 2020</p> | | |
| 6 | <p>Consider the establishment of a Business Improvement District (BID) in West Wickham.</p> | <p>Appoint consultants to undertake a feasibility study for the establishment of a BID.</p> <p>Report the results of feasibility study to the RR and H PDS Committee.</p> <p>Subject to outcome of the feasibility</p> | <p>Feasibility study completed.</p> <p>Report to R R and H Committee.</p> <p>Subject to outcome of feasibility study and ballot, establish a BID</p> | <p>Dec 2018.</p> <p>22 January 2019.</p> <p>June 2020</p> | <p>John Gledhill</p> | <p>Production of documentation for the tender process to secure a company to undertake the feasibility study has been completed.</p> |

| Priority 1: | | Economic Development | | | | |
|-------------|--|---|--------------------------|-------------|----------------|---|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| | | <p>study and RR and H PDS Committee approval, appoint consultants to develop a BID proposal and undertake a Ballot of local business rate payers on the establishment of a BID.</p> <p>Subject to a 'yes' vote for a BID from the Ballot, develop the required legal and operational arrangements and establish the new BID Team.</p> | team. | | | |
| 7 | Promote business Investment and development in the borough's key commercial and industrial areas and employment priority zones | A) Complete a review of Council assets and assess the commercial opportunities for the provision of WIFI and Full Fibre networks utilizing Council assets to improve Gigabit connectivity for local businesses and residents | Production of the review | 30-Nov-18 | Kevin Munnelly | A report that will establish the quality of existing infrastructure assets and commercial interest is currently being prepared and Information is currently being collated for analysis. Reports will be taken to RR&H PDS and Executive in the November cycle. |

| Priority 1: | | Economic Development | | | | |
|-------------|--------|--|---------------------------|-------------|----------------|---|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| | | B) Carry out a review of the Growth Fund and report findings and recommendations to the Executive. | Report taken to Executive | Oct-18 | Kevin Munnelly | This will be reported to the Executive in October 2018. |

PRIORITY 2 – PROTECTION , CONSERVATION AND ENHANCEMENT OF BOROUGH

To support a vision for economic investment and development to support the Council's Local Plan

Rationale

To provide local planning services that support, maintain and enhance the Borough

Key strategies/plans

Housing strategy
Bromley Area Action Plan
Community Infrastructure Levy

Aligns to Building a Better Bromley

Set vision for development in the Borough
Regeneration of Borough
Lobby GLA and other bodies to support local infrastructure development
Excellent Council
Quality Environment

| Priority 2 | | Protection, conservation and enhancement of the natural and built environment | | | | |
|------------|---|--|---|---|-------------------------|---|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| 1 | Provide Local Planning Policy services. | <p>A) Develop-the new Local Plan which will replace the Unitary Development Plan for Bromley.</p> <p>B) Maintain the Council's planning policy position. Respond to regional and national policy</p> | <p>Adoption of Local Plan</p> <p>Representing LBB policy position at London Plan Inquiry.</p> | <p>Winter 2018/19</p> <p>Winter 2018/19</p> <p>On going</p> | Katie Ryde, Gill Slater | <p>The Local Plan 'Modifications' consultation ended on the 10th of August 2018. Representations made to the consultation will be reported to DCC on the 11th of September.</p> <p>An update on The Draft London Plan will be reported to DCC on the 11th of September. LBB preparing response for The London Plan Inquiry (2019)</p> |

| Priority 2 | | Protection, conservation and enhancement of the natural and built environment | | | | |
|------------|--|--|------------------------------------|----------------|---------------|---|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| | | changes and to external consultations. Respond to internal and external requests for planning advice | Responses undertaken. | | | <p>The National Planning Policy Framework (2018) will be reported to DCC on the 11th of September.</p> <p>Recommended responses to neighbouring authorities draft local plans (Sevenoaks and Tandridge) will be reported to DCC on the 11th of September</p> <p>Recommended responses to Government consultations on Shale Gas (fracking) will be reported to DCC on the 11th of September</p> |
| 2 | Develop Local Community Infrastructure Levy (CIL) and maintain Mayoral CIL collection. | A) Consulted on the CIL Draft Charging Schedule. | Launching the 6 week consultation. | Jan/Feb 2019 | Terri Holding | <p>Procurement of viability consultants in progress. An exemption from competitive tendering has been authorised and the consultancy has been sent a draft contract. A report with appendices will be taken to DCC then on to the Executive in prior to the consultation early Spring 2019.</p> |
| | | B) Submit the CIL Draft Charging Schedule for Examination. | Submission for Examination | April/May 2019 | Terri Holding | <p>Working towards a sound submission, through awarding a contract to viability consultants to refresh the evidence base. An exemption from competitive tendering has been authorised and the consultancy has been</p> |

| Priority 2 | | Protection, conservation and enhancement of the natural and built environment | | | | |
|------------|--|--|--|-----------------|---------------|---|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| | | | | | | sent a draft contract. This will be reported to DCC and Executive. |
| | | C) Continue to collect Mayoral CIL in line with CIL Regulations | Serviced delivered and no appeals. | Ongoing service | Terri Holding | Q1 return to Transport for London submitted and 4% of monies retained as per Community Infrastructure Levy Regulation 61 (4a) 2010. |
| 2i | Maintain Local Land Charges services. | Continue to maintain Local Land Charges and Common Land Registers and requests in accordance with national regulations. | Service delivered in line with Local Land Charges Act 1975 and rules 1977. | Ongoing service | Jim Kehoe | Over 95% of LBB searches are returned within 24 hours. |
| 2ii | Maintain Street Naming and Numbering, Local Land and Property Gazetteer services | Continue to maintain-Street Naming and Numbering and Local Land and Property Gazetteer (LLPG) records and requests in accordance with national regulations | LBB address data service delivered. | Ongoing service | | Addresses matched against Council Tax, Non-domestic rates, Royal Mail Address file and Ordnance Survey, statistical reports to GeoPlace completed each month. |
| 3 | Maintain Building Control services | Continue to respond to Building Control requests in accordance with national regulations. | Service delivered in line with national regulations. | Ongoing service | Jim Kehoe | Response levels temporarily not fully met, working towards restoration of full service. Officers currently working with London Borough of Bexley to |

| Priority 2 | | Protection, conservation and enhancement of the natural and built environment | | | | |
|------------|---|---|---|-----------------|-----------------|--|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| | | | | | | assist with service limitations, as well as consider a Shared Service, subject to consultation for 2019/2020. |
| 4 | Ensure the ongoing effectiveness of planning regulatory functions | <p>Made considered determinations of planning applications within a reasonable period of time, acknowledging national targets whilst focussing on delivering a quality outcome for the borough.</p> <p>Protected trees, listed buildings and conservation areas in the borough by improving the effectiveness of planning functions by resolving cases more quickly and considering more cases of planning control.</p> | <ul style="list-style-type: none"> • Determine 65% of major applications within 13 weeks of receipt • Determine 70% of minor applications within 13 weeks of receipt • Determine 82% of other applications within 8 weeks of receipt | Ongoing service | Tim Horsman | <p>100% of major applications determined in time</p> <p>78% of minor applications determined in time.</p> <p>85% of other applications determined in time.</p> |
| 5 | Planning Enforcement | A) Determined over 750 cases where a breach of planning | Number of cases determined | Ongoing service | John Stephenson | 190 cases determined |

| Priority 2 | | Protection, conservation and enhancement of the natural and built environment | | | | |
|------------|--------|---|--------------------|-------------|--------------|------------------|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| | | control may have taken place, using the Council's Planning Enforcement Policy to guide any actions to be taken. | | | | |

PRIORITY 3 – LEISURE, CULTURAL ACTIVITIES AND COMMUNITY SERVICES

To support a vision for enhancing leisure, cultural and community activities across the Borough

Rationale

To sustain services that promote residents health and wellbeing, including a diverse offer of leisure, cultural and community services.

Key strategies/plans

Bromley Area Action Plan
Renewal Strategy
Strategic Assessment
Management

Aligns to Building a Better Bromley

- ✓ Regeneration in the Borough through economic development and investment
- ✓ Supporting local infrastructure development
- ✓ Local plan and 15 year vision for town centre development
- ✓ Robust Asset Management
- ✓ Excellent Council

| Priority 3 | | Enhance opportunities for leisure, cultural activities and community led services | | | | |
|------------|---|---|--|-------------|--------------|--|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| 1 | To provide a comprehensive and efficient library service considering new ways of delivering library services in challenging financial circumstances | A) Commenced the second year of a 10 year contract with Greenwich Leisure Limited (GLL) our Service | Service Provider delivers on KPIs in line with the Contract and Specification. | March 2019 | Tim Woolgar | Performance of Service Provider is as required and Customers are receiving the required level of service. A contract performance report |

| Priority 3 | | Enhance opportunities for leisure, cultural activities and community led services | | | | |
|------------|---|---|-------------|--------------|---|--|
| Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update | |
| | <p>Provider to deliver Bromley Library Services under the supervision and direction of the Council. Produced ongoing evidence of performance and adherence by GLL to the contract and specification using a suite of KPIs to ensure that service levels are being maintained. Monitored the contract to encourage the Service Provider to think innovatively and continually look for ways to develop and improve the service whilst continuing to reduce operating costs and achieving value for money</p> | | | | <p>will be taken to Renewal, Recreation and Housing PDS on the 18th of September and to Contracts and Commissioning Sub Committee on the 19th of September.</p> | |

| Priority 3 | | Enhance opportunities for leisure, cultural activities and community led services | | | | |
|------------|---|---|---|--------------------------------|---|--|
| Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update | |
| | B) Further explored and identified options for the upgrade and re-development of library facilities including progressing a mixed development proposal for Chislehurst Library to include retail and residential opportunities and new library facilities and a proposed shared Leisure and Library facility at the existing West Wickham Leisure Centre site. Developed Identified options for upgrading a range of libraries working alongside GLL our Service Provider | <p>Planning Application for Chislehurst site submitted by developer.</p> <p>Appoint design consultant following Executive Approval in March 2018</p> <p>Executive approval for planning application and scheme progression</p> <p>Planning Application for West Wickham site submitted by developer</p> | <p>Dec 2018</p> <p>September 2018</p> <p>April 2019</p> <p>May 2019</p> | Mike Watkins/ Alicia Munday | For West Wickham site specification for design consultant approved, and out for detailed fee proposal, on schedule for target date. | |
| 2 | Establish Bromley as a destination for culture | A) Work with AECOM to submit the Outline Planning | Dec 2018 | Lydia Lee / Hannah Jackson | Dialogue with Historic England and the GLA around affordable housing and enabling works has led to the need to re look at the | |

| Priority 3 | | Enhance opportunities for leisure, cultural activities and community led services | | | | |
|------------|--|---|---|----------------------------|--|--|
| Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update | |
| | Application for Crystal Palace Park and work with the Crystal Palace Park Trust to build their capacity to take on some management and maintenance responsibilities in the park. | | | | options available to ensure that a viable scheme can be progressed. Dialogue with the Trust continues with regard to a phased handover of responsibility. | |
| | B) Compete the Crystal Palace Park Improvement scheme; finish construction of the café and open to the public and monitor the recipients of grants and support them to deliver their projects. | Café is open to the public. Community Grants fund Projects are successfully delivered. | Café Construction: January 2019 Community Grants: March 2019 | Lydia Lee / Hannah Jackson | Cafe construction has been delayed due to some supply and design issues. These are now resolved and completion is expected in early January 2019 when the café will be handed over to the future operator for fitting out. Community grants fund progress has been good with successful projects ongoing in the park. | |
| | C) Take part in national heritage and cultural events. | Take part in Heritage Open Days. | March 2019 / Ongoing | Lydia Lee / Hannah Jackson | We are currently preparing to take part in Heritage Open Days in September with events planned across the borough and will be taking part in The Big Draw in October. | |
| | D) Finish construction and fit out of the Biggin Hill Memorial Museum and open | Biggin Hill Memorial Museum opens to the public | November 2018 | Lydia Lee / Hannah Jackson | Construction of the museum is progressing well; a fit out contractor has been appointed and will start on site in October 2018 completion of facility is | |

| Priority 3 | | Enhance opportunities for leisure, cultural activities and community led services | | | | |
|------------|--|---|--|--|------------------------------|---|
| | Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update |
| | | to the public | | | | expected late 2018. |
| 3 | Enhance the borough's leisure facilities | A) Continue to support the proposals by Blackheath and Bromley Harriers to take over the management of Norman Park Athletics Track and for them to develop a new pavilion and community facilities. | Planning applications by Blackheath and Bromley Harriers are submitted and approved, in respect to the Athletics Track and their clubhouse in Hayes. Implementation of the proposals for the redevelopment of the Athletics Track. | Planning applications for the 2 sites to be submitted by September 2018. Planning consents for the 2 sites agreed Jan 2019. Development proposals to be started by March 2019. | John Gledhill | Blackheath and Bromley Harriers have submitted a planning application in respect to the development at Norman Park Track and are working with Planners to provide planning the information that is being requested. They are also developing their planning application for the redevelopment of their clubhouse site in Hayes. |
| | | B) Identified a suitable developer and awarded a contract for a mixed use development to include a community hub, housing and public realm work and a new gymnastics centre at Chipperfield Road, St Paul's Cray. | A suitable developer identified and contract awarded. | Report to Executive in October 2018. | John Gledhill | Proposals are being further refined by Officers. |
| | | C) Secure for the long term arrangements for | An agreement on a long term arrangement is | Agreement reached with Mytime | John Gledhill/ Alicia Munday | Officers have been discussing future business proposals with Mytime Active who have |

| Priority 3 | | Enhance opportunities for leisure, cultural activities and community led services | | | | |
|------------|---|--|---|---------------|--|--|
| Action | Detail | Measure of Success | Target Date | Lead Officer | Quarter 1 update | |
| | the Councils leisure centres, golf courses and community halls. | made between the Council and Mytime Active. If this is not attainable then proposals for a wider market testing process will be developed. | Active by October 2018. Wider marketing to commence in November 2019 if agreement is not reached. | | submitted a proposal for consideration securing long term leisure facilities in the borough. It is anticipated, that subject to the outcome of the negotiations that a report will be presented to the RRH PDS and Executive in November 2018. | |
| | D) Explore the medium to long term options for future theatre provision in Bromley town centre, and develop an options appraisal. | The development of suitable options for the Theatre for consideration by the Executive. | Report to Executive in 2019 following completion of works. | John Gledhill | A Report was considered by the Executive on 11 July to undertake temporary works and health and safety works at the Theatre. The works being undertaken will also consider the replacement of mechanical, electrical and heating plant. The outcome of these investigations will help inform the discussions around the future of the Theatre, and a further Report will be brought back to the Executive to consider options. | |

PRIORITY 4 – AFFORDABLE, DECENT AND SECURE HOMES

Enable residents to access and sustain a place to live that is affordable, decent and secure.

Rationale

By maximising the supply of accommodation, promoting good quality housing across all sectors and assisting those in housing need to resolve their own housing difficulties, we will reduce demands on our housing operation services and ensure that residents are safe, protected, well supported and living within strong communities.

Aligns to Building a Better Bromley

- ✓ Supporting independence
- ✓ Supporting children and young people
- ✓ Excellent Council

Key strategies/plans

- ✓ Our Journey to Excellence
- ✓ Older People's Strategy
- ✓ Children and Young People's Plan
- ✓ The Roadmap to Excellence
- ✓ Housing Strategy
- ✓ Homelessness Strategy
- ✓ Corporate Parenting Strategy
- ✓ Children Looked After Strategy
- ✓ Care Leavers Strategy

| | Action | Detail | Measure of success | Target date | DLT Lead | Quarter 1 update |
|---|--|--|---------------------------|-------------|------------------|---|
| 1 | Increase the supply of new homes, including affordable housing | <p>A) Develop a new Housing Strategy for Bromley</p> <p>B) Seek innovative ways to secure housing by working closely with colleagues across the Council to develop and exploit opportunities for joining up housing, employment,</p> | Housing Strategy launched | April 2019 | Director Housing | <p>A) Housing Strategy in process of being drafted. Focus groups will be held in the autumn with stakeholders.</p> <p>B) A number of options have been developed to secure new housing in Bromley – these will be taken to RRH PDS in September 2018.</p> |

| | Action | Detail | Measure of success | Target date | DLT Lead | Quarter 1 update |
|--|--------|---------------------------------------|----------------------|-------------|------------------|---|
| | | transport and other strategies | | | | |
| | | C) Deliver the Modular Home programme | Modular Homes filled | Summer 2019 | Director Housing | <ul style="list-style-type: none"> • Executive agreed to the principle of inviting bids from potential suppliers for the development and management of a modular constructed site in York Rise, Orpington in May 2017 (report CS18006). • Executive agreed to the proposal to proceed to formal tender for provision of modular build accommodation together with a management contract for a period of 15 years in January 2018 (report CS18121). • A project team has been set up as part of the Procurement process that will involve |

| | Action | Detail | Measure of success | Target date | DLT Lead | Quarter 1 update |
|---|---------------------|--|--|--|------------------|---|
| | | | | | | <p>officers from Housing, Commissioning, Programmes and Projects, Finance, Legal, Procurement and Renewal and Recreation.</p> <ul style="list-style-type: none"> The first stage of tendering has been concluded and is now in the evaluation and negotiation stage. The Contract Award and Notification to Candidates will be completed in September 2018 with the contract starting in November. |
| 2 | Reduce homelessness | A) Embed a new approach to managing homelessness by focusing on early intervention and gaining a stronger understanding about why some families and individuals report as homeless | <p>Reduction in homelessness applications</p> <p>Reduction in use of Temporary Accommodation</p> | <p>April 2022 [AP]</p> <p>Sept 18 – implement the new Homelessness Reduction Act requirements</p> <p>April 19 – Implementa</p> | Director Housing | <ul style="list-style-type: none"> The Homelessness Strategy 2018-2023 was endorsed by the Adult Care and Health Policy Development and Scrutiny Committee in June 2018 (report CS18135). The strategy was developed in consultation with partners and agencies delivering services, customers and other stakeholders. A total of 232 individual responses were received |

| | Action | Detail | Measure of success | Target date | DLT Lead | Quarter 1 update |
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| | | | | <p>tion of new IT system</p> <p>April-June 19 – review of initiatives relating to the Act</p> <p>Oct 19 – Duty to refer implemented</p> | | <p>during the consultation in addition to the feedback from the focus groups.</p> <ul style="list-style-type: none"> • Putting a new strategy in place will enable the Council to both respond to the risk of increased homelessness and meet the new statutory duties arising from the Homelessness Reduction Act 2017 which came into force in April 2018. • The Homelessness Strategy identifies 4 key priority areas designed to make the most difference and target those at greatest risk of homelessness: <ul style="list-style-type: none"> • Early identification and prevention of homelessness • Achieving positive outcomes for our young people • Increase access to and promote the supply of |

| | Action | Detail | Measure of success | Target date | DLT Lead | Quarter 1 update |
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| | | | | | | <p>accommodation</p> <ul style="list-style-type: none"> Achieving positive outcomes by improving health and wellbeing and supporting people to break the cycle of homelessness A new staffing structure and a range of resources are in place to ensure that services are compliant with the Homelessness Reduction Act. <p>Milestones:</p> |
| | | <p>B) Review the placement policy</p> <p>C) Review procurement strategy for Temporary Accommodation</p> | <p>Reduction in use of Temporary Accommodation</p> | <p>July 2018</p> <p>May 2019</p> | <p>Director Housing</p> | <p>B) Placement policy reviewed and no changes made due to implementation of the Homelessness Reduction Act.</p> <p>C) A review of the Placement Policy and Procurement Strategy for Temporary Accommodation will take place in May 2019 to take into account any subsequent case</p> |

| | Action | Detail | Measure of success | Target date | DLT Lead | Quarter 1 update |
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| | | | | | | law. |
| | | <p>D) Launch Personal Housing Plans to include housing support and preventative solutions</p> <p>E) Maintain a rolling programme of Personal Housing Plans</p> | <p>Reduced risk of homelessness</p> <p>Reduced repeat homelessness</p> | <p>May 2018</p> <p>April 2022 [AP]</p> | <p>Director Housing</p> | <p>D) Personal Housing Plans are being carried out from 1 April 2018.</p> <p>E) The impact of Personal Housing Plans on reducing repeat homelessness cannot be made until sufficient time has passed to be able to assess whether individuals and families have maintained their tenancies following the implementation of the PHP.</p> |
| 3 | Appropriate accommodation for older people | A) Develop a more strategic approach to the provision of accommodation for older people in the borough including supported accommodation, extra care housing and | <p>Older People's Strategy includes housing element</p> <p>Housing Strategy includes older people element</p> | <p>Jan 2019</p> <p>April 2019</p> | <p>Director Programmes</p> | <p>A new integrated Older People's Strategy (Ageing Well in Bromley) is in development with Bromley CCG. One of the anticipated outcome statements to be delivered is: My home meets my aspirations and needs. The deadline has been extended to January 2019</p> |

| | Action | Detail | Measure of success | Target date | DLT Lead | Quarter 1 update |
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| | | residential/nursing care | | | | to allow sufficient time for engagement with older residents of the borough. |
| | | | | | Director Housing | A contractor to carry out the Older People Housing Needs Survey has been appointed and the survey is now commencing. Timescales for the final report with full analysis are now being agreed with the contractor to conclude this work by quarter 4 2018/19. |
| 4 | Appropriate accommodation for Children in Care and Care Leavers | A) Increase net in-house foster carers B) Increase Staying Put take-up | Children Looked After sufficiency of provision Effective in-house Fostering offer Increase in Care Leavers living within families | April 2022 [AP] | Director Children's Social Care | <ul style="list-style-type: none"> • The recruitment of new foster carers continues with 25 new households being recruited since July. • Accredited foster carer training opportunities are being rolled out to provide additional support to foster carers. Additional support includes a Fostering out of hours service is starting in July 2018 which will be accessible to carers weekday evenings and 9am to 10pm during Bank holidays and weekends as well as a |

| | Action | Detail | Measure of success | Target date | DLT Lead | Quarter 1 update |
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| | | | | | | psychologist from Coram therapeutic services who is now within the fostering service and accessible to carers. |
| | | C) Develop a procurement framework for Care Leavers accommodation | Ensure good quality and suitable accommodation and support Reduction in the average cost of Care Leavers placements | April 2020 | Director Children's Social Care/ Housing | The Gateway Review has been drafted and proposals for the framework will be going to Committee in October 18 for agreement. |
| 5 | Appropriate accommodation for children and adults with special educational needs and/or disabilities (SEND) | A) Review how the Disabled Facilities Grant (DFG) is used across the borough | Effective use of DFG | April 2020 | Director Housing | <ul style="list-style-type: none"> The linked review of the Occupational Therapy Service has been completed and a dedicated Occupational Therapist remains within the Housing Service. Responsibility for the DFG is currently with the Director of Environmental Services. |

| | Action | Detail | Measure of success | Target date | DLT Lead | Quarter 1 update |
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| | | B) Increase Shared Lives take-up | <p>Expanded Shared Lives programme</p> <p>Increase in number of vulnerable adults living with families</p> | April 2022 [AP] | Director Adult Social Care | <ul style="list-style-type: none"> • At the end of May there were 37 carers, 32 long term placements, 8 respite placements and 2 day support placements which compares well with other Shared Lives schemes in neighbouring local authorities. • A programme of new and different ways of advertising including social media is being started to recruit more carers. • An inspection of this service by CQC is awaited. |

| | Action | 2017/18 | Target | 2018/19 Qtr 1 | 2018/19 Qtr 2 | 2018/19 Qtr 3 | 2018/19 Qtr 4 |
|-----|---|---------|--------|------------------|------------------|------------------|------------------|
| 4.1 | Number and % of homeless prevention (as this indicator is being measured differently from previous years there are no figures for 17/18 or targets. Data will be available in Qtr 2) | N/A | N/A | N/A | | | |
| 4.2 | Proportion of households in Nightly Paid Accommodation as % of total in temporary accommodation | 59.7% | 60% | 61% | | | |
| 4.3 | Number of families with dependent children in shared accommodation (including B&B and shared annex) over 6 weeks | 0% | 0% | 0% | | | |